

INVESTORS' MEET February 2021

G. Chatterjee



Senior Management



Gautam Chatterjee
Managing Director & CEO

BE (NIT, Dgp.) (Gold Medallist) PGDBA (IIM A)

Total Experience: 48 Years **Exide Experience:** 38 Years

25 Years as Director 5 Years as MD & CEO



Subir Chakraborty Deputy Managing Director

B Tech (IIT, Madras)
PGDM (IIM C)

Total Experience: 38 Years Exide Experience: 24 Years

7 Years as Director



A K Mukherjee Director – Finance & CFO

FCA, FCMA

Total Experience: 36 Years Exide Experience: 22 Years

13 Years as Director



Arun Mittal Director - Auto

FCA, ACMA, ACS

Total Experience : 29 Years Exide Experience : 27 Years

4 Years as Director

Avik Roy President - Industrial



BEE (JU), MBA (AIM, Manila)

Total Experience: 31 Years Exide Experience: 2 Years

All Highly Qualified Professionals



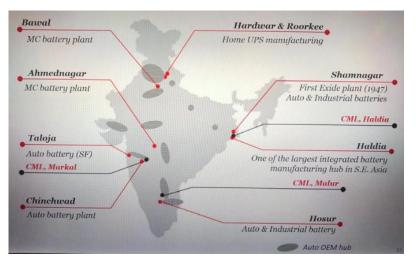
Financials

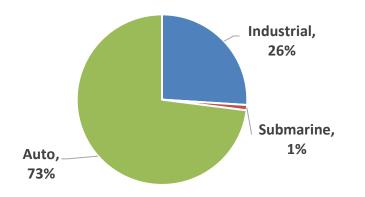
	2020-21 - Q2		2020-21 - Q3		
	Value	Growth %	Value	Growth %	
Sales	2,753	5.5%	2,801	16.2%	
PBT	305	8.5%	320	27.9%	
EBITDA	392	6.8%	403	25.9%	
EBITDA %	14.2%		14.4%		

	CAGR 5 Years		
	Actual	Adjusted*	
Sales	9.5%	10.8%	
EBITDA	7.4%	10.3%	
PBT	3.9%	7.0%	

*Last Quarter Covid Impact Adjusted









EXIDE

- Domestic Retail Sales (Auto + Industrial)
- $B \rightarrow B$ (Auto + Industrial)
- **OEM Share of Auto Business (Vehicular 2W + 4W)**
- Around 60%
- Around 40%
- Around 60%



Focus - Technology

Immediate Short Term / Ongoing		Collaborators		Auto	Industrial
Furukawa (Japan) East Penn (USA) Moura (Brazil) Medium Term - Disruption Leclanche (Switzerland) Li-lon Technology Long Term - Innovation	Immediate Short Term / Ongoing				
• East Penn (USA) • Moura (Brazil) • Moura (Brazil) • Medium Term - Disruption • Leclanche (Switzerland) Li-lon Technology • Long Term - Innovation		• Hitachi (Japan)	HITACHI	✓	√
Moura (Brazil) Medium Term - Disruption Leclanche (Switzerland) Li-lon Technology Li-lon Technology Long Term - Innovation		• Furukawa (Japan)		√	
Medium Term - Disruption Leclanche (Switzerland) Li-lon Technology Li-lon Term - Innovation		• East Penn (USA)	EASTPENN	√	✓
• Leclanche (Switzerland) Li-lon Technology • Long Term - Innovation		• Moura (Brazil)	MOUR A W	✓	
• Leclanche (Switzerland) Li-lon Technology • Long Term - Innovation					
Li-Ion Technology • Long Term - Innovation	Medium Term - Disruption				
		·		✓	✓
- ADC (LICA)	Long Term - Innovation				
Bi-Polar Batteries AMERICAN AMERICAN		• ABC (USA) Bi-Polar Batteries	AMERICAN		



Company - Focus

- Increasing Margin
- **❖** Balanced Capital Allocation
- **❖** Better Cash Flow and Liquidity
- **Growing Insurance Business**



Company - Focus

- **❖** Market Mapping and Structure Transformation
- Customer Centricity through Technology
- **❖** Exports Doubling in 2 / 3 Years
- Small Scale Segment
- **❖** Sales Growth at least 200 bps more than Market Growth
- **❖** Investment in Latest Technology / Plant and Equipment



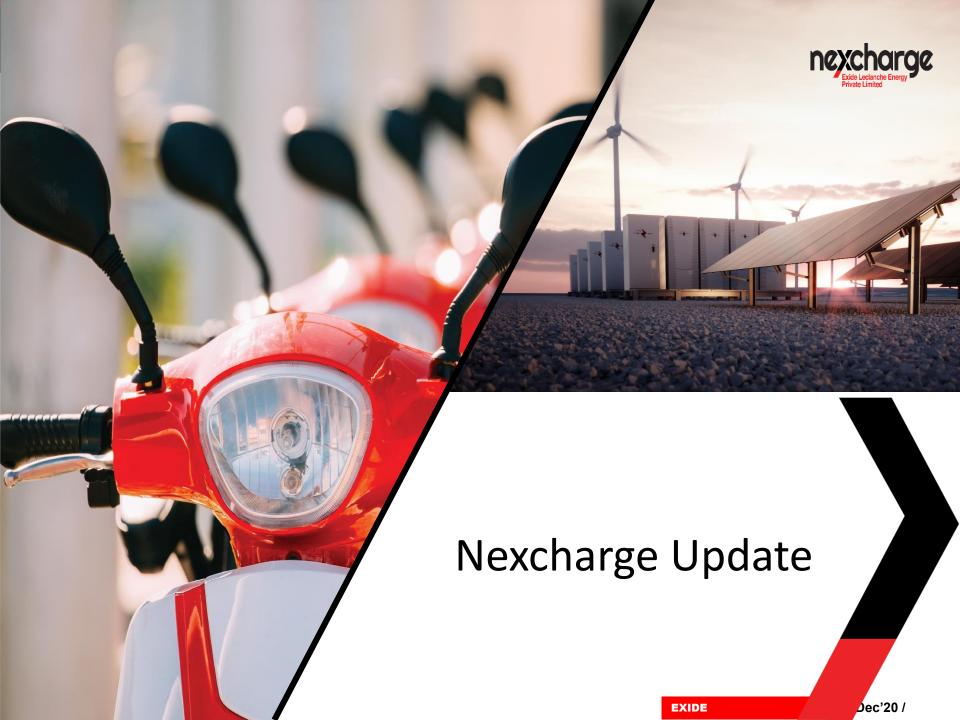
- Cost Leadership
 - > Transformation Supply Chain
 - **➤** Manpower Rationalization
 - Power Cost Reduction through Solar
 - **→** Higher Productivity and Automation in Factories
 - Warranty Management



Future Proof

- ❖ Digitization of Sales, Service, Supply Chain and Manufacturing in Phase I
- ❖ Nexcharge The most modern and versatile Li-Ion Pack and Module making Plant in India
- Increasing Smelting Operations

Thank You





- Low Voltage Pack Line
- High Voltage Pack Line



Prismatic Line Status







- Line will be fully commissioned and validated as per SAT in Dec 20.
- First bulk order received for 3000 Battery Packs for Electric -3W from a large OEM. Value 18Cr.
- Line will also be used for making E-Bus & Telcom Modules.

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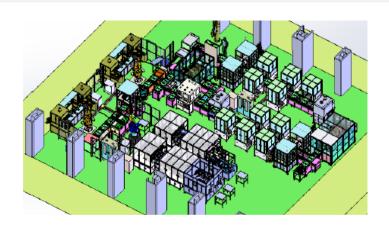


Cylindrical Line Status









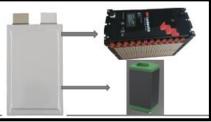
- **>** Line installation will expected to be completed by 30th December.
- Line will be used for making battery modules for Electric 2W.
- Protos under testing for many OEM's.

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Pouch Module Line





Key Features:

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- Developed in Switzerland with key controls on Safety and Process
- > Flexible to handle different variants of Pouch cell
- All station supervised with MES control
- Pouch line is sued for making battery modules for Bus/Car Application.

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LV Line Status







- Lines Commissioned and ready for production.
- Line will be used for making modules into pack for all low voltage applications like 2W/3W/Telecom/UPS etc.

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HV Line Status





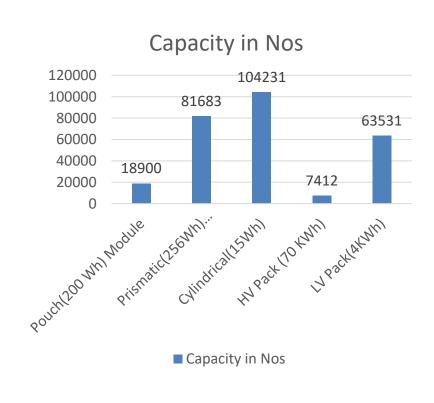


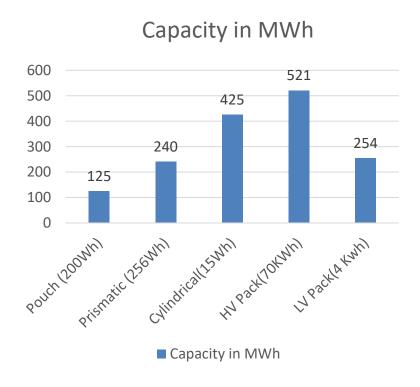
- > HV Line is commissioned and read for production.
- > HV line to be used for making High voltage packs for Bus/Car and other high voltage applications.

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Capacity Summary for all Lines >1.5GWh





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