

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

Registration Number: 195800125E
(Incorporated in the Republic of Singapore)

**ANNUAL REPORT
31 MARCH 2026**

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

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CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

DIRECTORS' STATEMENT FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

We hereby submit this annual report to the member of Chloride Batteries S.E. Asia Pte. Limited (the "Company") together with the audited financial statements for the financial year ended 31 March 2026.

In our opinion:

- the accompanying financial statements of the Company are drawn up so as to give a true and fair view of the financial position of the Company as at 31 March 2026 and the financial performance, changes in equity and cash flows of the Company for the financial year ended on that date in accordance with the provisions of the Singapore Companies Act 1967 (the "Act") and Financial Reporting Standards in Singapore; and
- at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

Directors

The directors in office at the date of this statement are as follows:

A K Mukherjee
Avik Roy
Freddy Tan Teng Siah

Directors' interests in shares or debentures

According to the register kept by the Company for the purposes of Section 164 of the Act, particulars of interests of directors who held office at the end of the financial year (including indirect interest i.e. those held by their spouses and children) in shares, debentures, warrants and share options in the Company and in related corporations (other than wholly owned subsidiaries) are as follows:

Name of director and corporation in which interests are held	Direct interest	
	Holdings at beginning of the year	Holdings at end of the year
<i>Ordinary shares of the immediate holding company</i> Exide Industries Limited		
A K Mukherjee	1,000	1,000

Except as disclosed in this statement, no director who held office at the end of the financial year had interests in shares, debentures, warrants or share options of the Company, or of related corporations, either at the beginning of the financial year or date of appointment, if later or at the end of the financial year.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**DIRECTORS' STATEMENT (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

Arrangements to enable directors to acquire shares or debentures

Neither at the end of, nor at any time during the financial year, was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

Share options

During the financial year, there were:

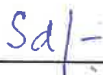
- (i) no options granted by the Company to any person to take up unissued shares in the Company; and
- (ii) no shares issued by virtue of any exercise of option to take up unissued shares of the Company.

As at the end of the financial year, there were no unissued shares of the Company under option.

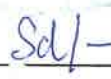
Independent auditor

The independent auditor, Prime Accountants LLP has expressed its willingness to accept appointment as auditor.

On behalf of the Board of Directors



Avik Roy
Director



Freddy Tah Teng Siah
Director

24 April 2026

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBER OF CHLORIDE BATTERIES S.E. ASIA PTE. LIMITED
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Chloride Batteries S.E. Asia Pte. Limited (the "Company"), which comprise the statement of financial position as at 31 March 2026, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Act") and Financial Reporting Standards in Singapore (FRSs) so as to give a true and fair view of the financial position of the Company as at 31 March 2026 and of the financial performance, changes in equity and cash flows of the Company for the year ended on that date.

Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the '*Auditors' responsibilities for the audit of the financial statements*' section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for the other information contained in the annual report. The other information comprises the Directors' Statement and all information in the annual report other than the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**INDEPENDENT AUDITOR'S REPORT (CONTINUED)
TO THE MEMBER OF CHLORIDE BATTERIES S.E. ASIA PTE. LIMITED
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

Responsibilities of management and directors for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

**INDEPENDENT AUDITOR'S REPORT (CONTINUED)
TO THE MEMBER OF CHLORIDE BATTERIES S.E. ASIA PTE. LIMITED
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

Auditors' responsibilities for the audit of the financial statements (continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that we identify during our audit.

Report on other legal and regulatory requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Ms Koo Kah Yee.

Sd/-

PRIME ACCOUNTANTS LLP
Public Accountants and
Chartered Accountants

Singapore

24 April 2026

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**STATEMENT OF FINANCIAL POSITION
AS AT 31 MARCH 2026**

	Note	2026 \$'000	2025 \$'000
Assets			
Non-current assets			
Property, plant and equipment	4	1,736	2,147
Deferred tax assets	5	94	94
		<u>1,830</u>	<u>2,241</u>
Current assets			
Inventories	6	3,219	2,092
Trade and other receivables	7	2,029	3,174
Prepaid operating expenses		80	116
Cash and cash equivalents	8	7,168	7,850
		<u>12,496</u>	<u>13,232</u>
Total Assets		<u><u>14,326</u></u>	<u><u>15,473</u></u>
Equity			
Share capital	9	9,737	9,737
Revaluation reserve	9	4,902	4,902
Accumulated losses		(3,667)	(2,905)
Equity attributable to owner of the Company		<u>10,972</u>	<u>11,734</u>
Liabilities			
Deferred tax liabilities	5	-	-
Lease liabilities	10	197	223
Provisions	11	301	296
Non-current liabilities		<u>498</u>	<u>519</u>
Lease liabilities	10	353	275
Provisions	11	186	193
Trade and other payables	12	2,317	2,752
Current liabilities		<u>2,856</u>	<u>3,220</u>
Total liabilities		<u>3,354</u>	<u>3,739</u>
Total Equity and Liabilities		<u><u>14,326</u></u>	<u><u>15,473</u></u>

The accompanying notes form an integral part of these financial statements.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

	Note	2026 \$'000	2025 \$'000
Revenue	13	16,466	19,767
Other income	14	609	1,038
Increase in inventories of finished goods and work-in-progress	6	364	55
Cost of raw materials consumed	6	(1,901)	(2,565)
Purchase cost of trading goods sold	6	(8,941)	(10,011)
Staff costs	15	(4,852)	(5,928)
Depreciation of property, plant and equipment	4	(881)	(870)
(Allowance for)/ Reversal of expected credit loss on trade receivables		(60)	52
Provision for warranty claims	11	(86)	(95)
Other expenses		(1,438)	(1,153)
Interest expenses		(42)	(24)
(Loss)/ Profit before tax	15	(762)	266
Income tax expense	16	-	(134)
(Loss)/ Profit for the year		(762)	132
Other comprehensive income, net of tax:			
<i>Items will not be reclassified to profit or loss:</i>			
Revaluation property related deferred tax -reversal	5	-	71
Total comprehensive (loss)/income for the year		(762)	203

The accompanying notes form an integral part of these financial statements.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**STATEMENT OF CHANGE IN EQUITY
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

	Share capital \$'000	Revaluation reserve ⁽¹⁾ \$'000	Accumulated losses \$'000	Total equity \$'000
At 1 April 2024	9,737	4,831	(3,037)	11,531
Profit for the year	-	-	132	132
Other comprehensive income	-	71	-	71
Total comprehensive income for the year	-	71	132	203
At 31 March 2025	<u>9,737</u>	<u>4,902</u>	<u>(2,905)</u>	<u>11,734</u>
At 1 April 2025	9,737	4,902	(2,905)	11,734
Loss for the year	-	-	(762)	(762)
Other comprehensive loss	-	-	-	-
Total comprehensive loss for the year	-	-	(762)	(762)
At 31 March 2026	<u>9,737</u>	<u>4,902</u>	<u>(3,667)</u>	<u>10,972</u>

(1) Revaluation reserve relates to surplus arising on revaluation of property.

The accompanying notes form an integral part of these financial statements.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

	Note	2026 \$'000	2025 \$'000
Cash flows from operating activities			
Profit before tax		(762)	266
Adjustments for:			
Depreciation of property, plant and equipment	4	881	870
Interest income	14	(49)	(82)
Interest expense	15	37	22
Allowance for/ (Reversal) of expected credit loss on trade receivables	18	60	(52)
Exchange differences		156	21
		<u>323</u>	<u>1,045</u>
Changes in working capital:			
- inventories		(1,127)	341
- trade and other receivables and contract assets		1,089	604
- prepaid operating expenses		36	55
- trade and other payables		(441)	(919)
- provisions		(2)	(8)
Cash (used in)/generated from operations		(122)	1,118
Tax paid		-	-
Net cash (used in) / generated from operating activities		<u>(122)</u>	<u>1,118</u>
Cash flows from investing activities			
Interest received		55	82
Acquisition of property, plant and equipment	4	(71)	(53)
Net cash (used in) / generated from investing activities		<u>(16)</u>	<u>29</u>
Cash flows from financing activities			
Payment of principal portion of lease liabilities	10	(347)	(323)
Lease interest paid	10	(37)	(22)
Net cash used in financing activities		<u>(384)</u>	<u>(345)</u>
Net (decrease) increase in cash and cash equivalents		(522)	802
Cash and cash equivalents at the beginning of the year		7,850	7,043
Effect of exchange rates changes on balance held in foreign currencies		(160)	5
Cash and cash equivalents at the end of the year	8	<u>7,168</u>	<u>7,850</u>

The accompanying notes form an integral part of these financial statements.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 General

Chloride Batteries S.E. Asia Pte. Limited (the "Company") is private limited company incorporated and domiciled in Singapore. The address of the Company's registered office is 106 Neythal Road, Jurong Town, Singapore 628594.

The principal activities of the Company comprise of production and distribution of industrial battery chargers, rectifiers and parts thereof and the distribution of industrial and automotive batteries.

The immediate and ultimate holding company is Exide Industries Limited (the "Holding company"), a company incorporated in India and listed on three recognised stock exchanges in India.

Related companies refer to subsidiaries and associates of the Company's holding company, Exide Industries Limited ("EIL") and the holding company of a substantial shareholder of EIL, Chloride Eastern Industries Pte. Ltd.

2 Basis of preparation

2.1 Statement of compliance

The financial statements have been prepared in accordance with the Financial Reporting Standards in Singapore (FRS) and are drawn up in accordance with the historical cost convention, except as disclosed in the accounting policies below.

2.2 Basis of measurement

The financial statements of the Company have been prepared on the basis that it will continue to operate as a going concern.

2.3 Functional and presentation currency

These financial statements are presented in Singapore dollars (\$), which is the Company's functional currency. All financial information presented in Singapore dollars has been rounded to the nearest thousand, unless otherwise stated.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

2 Basis of preparation (continued)

2.4 Use of management's estimates and judgements

The preparation of the financial statements in conformity with FRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next financial year are included in the following notes:

- Note 4 – fair value of buildings and impairment of non-financial assets;
- Note 5 – taxes – current and deferred tax
- Note 6 – valuation of inventories; and
- Note 18 – measurement of expected credit loss (ECL) allowance for trade receivables and contract assets.

2.5 Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Company has adopted all the new and amended standards which are relevant to the Company and are effective for annual financial periods beginning on or after 1 April 2026.

The adoption of these standards did not result in substantial changes to the accounting policies and had no material effect on the disclosures and amounts reported in these financial statements.

2.6 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Company has adopted all the new and amended standards which are relevant to the Company and are effective for annual financial periods beginning on or after 1 April 2025. The adoption of these standards did not have any material effect on the financial performance or position of the Company.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

2 Basis of preparation (continued)

2.7 Standards issued but not yet effective

A number of new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements.

The directors expect that the adoption of these new and amended standards will have no material impact on financial statements in the year of initial application.

Description	Effective for annual periods beginning on or after
Amendments to FRS 109 <i>Financial Instruments</i> and FRS 107 <i>Financial Instruments: Disclosures: Amendments to the Classification and Measurement of Financial Instruments</i>	1 January 2026
Annual Improvement to FRSs Volume 11	1 January 2026
Amendments to FRS 109 <i>Financial Instruments</i> and FRS 107 <i>Financial Instruments: Disclosures: Contracts Referencing Nature-dependent Electricity</i>	1 January 2026
FRS 118 <i>Presentation and Disclosure in Financial Statements:</i>	1 January 2027
FRS 119 <i>Subsidiaries and Small Entities without Public Accountability: Disclosures</i>	1 January 2027

3 Material accounting policy information

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

3.1 Foreign currency

Foreign currency transactions

Transactions in foreign currencies are translated to the functional currency of the Company at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to the functional currency at the exchange rate at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year, and the amortised cost in foreign currency translated at the exchange rate at the end of the year.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are translated to the functional currency at the exchange rate at the date that the fair value was determined. Non-monetary items in a foreign currency that are measured in terms of historical cost are translated using the exchange rate at the date of the transaction. Foreign currency differences arising on translation are recognised in profit or loss.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.2 Financial instruments (continued)

Recognition and initial measurement

Non-derivative financial assets and financial liabilities

All financial assets and financial liabilities are initially recognised when the Company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value through profit or loss (FVTPL) plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

Classification and subsequent measurement

Financial assets: Business model assessment

The Company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed, and information is provided to management. The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realising cash flows through the sale of the assets;
- how the performance of the portfolio is evaluated and reported to the Company's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- how managers of the business are compensated – e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and
- the frequency, volume and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

Transfers of financial assets to third parties in transactions that do not qualify for derecognition are not considered sales for this purpose, consistent with the Company's continuing recognition of the assets.

Non-derivative financial assets: Assessment whether contractual cash flows are solely payments of principal and interest

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.2 Financial instruments (continued)

Classification and subsequent measurement (continued)

Non-derivative financial assets: Assessment whether contractual cash flows are solely payments of principal and interest (continued)

risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Company considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Company considers:

- contingent events that would change the amount or timing of cash flows;
- terms that may adjust the contractual coupon rate, including variable rate features;
- prepayment and extension features; and
- terms that limit the Company's claim to cash flows from specified assets (e.g. non-recourse features).

A prepayment feature is consistent with the solely payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract. Additionally, for a financial asset acquired at a significant discount or premium to its contractual paramount, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable additional compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant at initial recognition.

Non-derivative financial assets: Subsequent measurement and gains and losses

Financial assets at amortised cost

These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

The Company's non-derivative financial assets at amortised cost comprise other investments (debts instruments), trade and other receivables (exclude contract assets, advances to suppliers and grant receivables), cash and cash equivalents as presented on the statement of financial position.

Non-derivative financial liabilities: Classification, subsequent measurement and gains and losses

Financial liabilities at amortised cost

Financial liabilities are recognised initially on the trade date, which is the date that the Company becomes a party to the contractual provisions of the instrument.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.2 Financial instruments (continued)

Classification and subsequent measurement (continued)

Non-derivative financial liabilities: Classification, subsequent measurement and gains and losses (continued)

Financial liabilities at amortised cost (continued)

The Company classifies its non-derivative financial liabilities into the other financial liabilities category. Such financial liabilities are recognised initially at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest method.

The Company's non-derivative financial liabilities carried at amortised cost comprise trade and other payables and lease liabilities as presented on statement of financial position. Financial liabilities are presented as current liabilities unless the Company has right with substance at the end of the reporting period to defer settlement for at least twelve months after the statement of financial position date, in which case they are presented as noncurrent liabilities

Derecognition

Financial assets

The Company derecognises a financial asset when:

- the contractual rights to the cash flows from the financial asset expire; or
- it transfers the rights to receive the contractual cash flows in a transaction in which either substantially all of the risks and rewards of ownership of the financial asset are transferred; or
- the Company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

Transferred assets are not derecognised when the Company enters into transactions whereby it transfers assets recognised in its statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred assets.

Financial liabilities

The Company derecognises a financial liability when its contractual obligations are discharged or cancelled or expire. The Company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.2 Financial instruments (continued)

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount presented in the statement of financial position when, and only when, the Company currently has a legally enforceable right to set off the amounts, and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously

3.3 Cash and cash equivalents

Cash and cash equivalents comprise cash balances that are subject to an insignificant risk of changes in their fair value and are used by the Company in the management of its short-term commitments.

3.4 Equity

Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity, net of any tax effects.

3.5 Impairment

Non-derivative financial assets

The Company assesses loss allowance for Expected Credit Loss (ECL) on financial assets measured at amortised costs.

Loss allowances of the Company are measured on either of the following bases:

- 12-month ECLs: these are ECLs that result from default events that are possible within the 12 months after the reporting date (or for a shorter period if the expected life of the instrument is less than 12 months); or
- Lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument.

Simplified approach

The Company applies the simplified approach to provide for ECLs for all trade receivables and contract assets. The simplified approach requires the loss allowance to be measured at an amount equal to lifetime ECLs.

General approach

The Company applies the general approach to provide for ECLs on all other financial assets. Under the general approach, the loss allowance is measured at an amount equal to 12-month ECLs at initial recognition.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.5 Impairment (continued)

Non-derivative financial assets (continued)

General approach (continued)

At each reporting date, the Company assesses whether the credit risk of a financial asset has increased significantly since initial recognition. When credit risk has increased significantly since initial recognition, loss allowance is measured at an amount equal to lifetime ECLs. The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience, external credit ratings and default rates.

If credit risk has not increased significantly since initial recognition or if the credit quality of the financial assets improves such that there is no longer a significant increase in credit risk since initial recognition, loss allowance is measured at an amount equal to 12-month ECLs.

The Company considers a financial asset to be in default when:

- the debtor is unlikely to pay its credit obligations to the Company in full, without recourse by the Company to actions such as realising security (if any is held); or
- the financial asset remains outstanding for more than the reasonable range of past due days, taking into consideration historical payment track record, macroeconomic environment and general industry trends.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

Measurement of ECLs

ECLs are probability-weighted estimates of credit losses. Credit losses are measured at the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Company expects to receive). In assessing the amount of loss allowance to be provided the Company uses current credit ratings of customers and banks to derive the probability of default, historical trends of the timing of recoveries and amount of loss incurred on related party and third party receivables, and the ageing profile of receivables.

Credit-impaired financial assets

At each reporting date, the Company assesses whether financial assets carried at amortised cost are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.5 Impairment (continued)

Non-derivative financial assets (continued)

Credit-impaired financial assets (continued)

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the debtor;
- a breach of contract such as a default;
- the restructuring of a loan or advance by the Company on terms that the Company would not consider otherwise;
- it is probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

Presentation of allowance for ECLs in the statement of financial position

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of these assets.

Write-off

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Company's procedures for recovery of amounts due.

Non-financial assets

The carrying amounts of the Company's non-financial assets, other than inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. An impairment loss is recognised if the carrying amount of an asset or its related cash-generating unit (CGU) exceeds its estimated recoverable amount.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs of disposal. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs.

Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of CGUs are allocated to reduce the carrying amounts of the other assets in the CGU (group of CGUs) on a pro rata basis.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.5 Impairment (continued)

Non-financial assets

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation, if no impairment loss had been recognised.

3.6 Property, plant and equipment

Recognition and measurement

Property, plant and equipment (except for building) are recognised at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

Classification of property, plant and equipment held under the revaluation model

The Company recognises its building and leasehold land on which the building resides (as a class of asset: Property) under revaluation model. Property under the revaluation model is carried at fair value at the date of revaluation, less any subsequent accumulated depreciation and any subsequent accumulated impairment losses.

The Company re-evaluates the fair value of the property by an independent valuer on a quinquennial basis and whenever its carrying amount is likely differ materially from its revalued amount.

Surpluses arising from revaluation are dealt with in the revaluation reserve account. Any deficit arising is offset against the revaluation reserve to the extent of a previous increase for the same property. In all other cases, a decrease in carrying amount is recognised in profit or loss. When revalued assets are sold, the amounts included in the revaluation surplus are transferred to retained earnings.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.6 Property, plant and equipment (continued)

Subsequent costs

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Company, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised. The costs of the day-to-day servicing of plant and equipment are recognised in profit or loss as incurred.

Depreciation

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed and if a component has a useful life that is different from the remainder of that asset, that component is depreciated separately.

Depreciation is recognised as an expense in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment, unless it is included in the carrying amount of another asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Company will obtain ownership by the end of the lease term.

Depreciation is recognised from the date that the property, plant and equipment are installed and are ready for use, or in respect of internally constructed assets, from the date that the asset is completed and ready for use.

The estimated useful lives for the current and comparative years are as follows:

• Leasehold Building	60 years
• Lease of land	60 years
• Plant and equipment	10 years
• Furniture fittings and office equipment	3 - 10 years
• Motor vehicles	5 years

Leasehold land

The lease, which was acquired in 1968, expires in 2028. The revalued amounts or the cost of lease hold land is being depreciated on a straight-line basis over the remaining lease period.

Depreciation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.7 Leases

At inception of a contract, the Company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

- the contract involves the use of an identified asset - this may be specified explicitly or implicitly and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified;
- the Company has the right to obtain substantially all the economic benefits from use of the asset throughout the period of use; and
- the Company has the right to direct the use of the asset.

At inception or on reassessment of a contract that contains a lease component, the Company allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices.

The Company as a lessee

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Company by the end of the lease term or the cost of the right-of-use asset reflects that the Company will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses. If the Company applies the revaluation model to a class of property, plant and equipment that the right-of-use assets that relate to, the right-of-use assets is measured using revaluation model as disclosed in 3.6.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.7 Leases (continued)

The Company as a lessee (continued)

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Company is reasonably certain to exercise, lease payments in an optional renewal period if the Company is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Company is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, if the Company changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term leases and leases of low-value assets

The Company has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases, including office equipment. Payments associated with short-term leases of equipment and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss.

3.8 Inventories

Inventories are stated at the lower of cost and net realisable value. Costs incurred in bringing the inventories to their present location and condition are accounted for as follows:

- Raw materials purchase costs are on a weighted average basis.
- Work-in-progress and manufactured finished goods: costs of direct materials and labour and a proportion of manufacturing overheads based on normal operating capacity. These costs are assigned on a weighted average basis.
- Purchased trading goods is on a weighted average basis.

Where necessary, allowance is provided for damaged, obsolete and slow-moving items to adjust the carrying value of inventories to the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.9 Employee benefits

Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an employee benefit expense in profit or loss in the periods during which related services are rendered by employees.

Employee leave entitlement

Employee entitlements to annual leave are recognised as a liability when they are accrued to the employees. The undiscounted liability for leave expected to be settled wholly before twelve months after the end of the reporting period is recognised for services rendered by employees up to the end of the reporting period.

Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

3.10 Provisions

General

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Warranties

Provisions for warranty-related costs are recognised when the product is sold, or the service is provided. Initial recognition is based on historical experience. The initial estimate of warranty-related costs is revised annually.

Site restoration

In accordance with the Company's contractual obligations to return the leasehold land to the lessor in tenantable repair, a provision for site restoration in respect of restoration works, and the related expense, is recognised.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.11 Revenue

Revenue from sale of goods and services in the ordinary course of business is recognised when the Company satisfies a performance obligation by transferring control of a promised good or service to the customer. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount of the transaction price allocated to the satisfied performance obligation.

The transaction price is allocated to each performance obligation in the contract on the basis of the relative stand-alone selling prices of the promised goods. The transaction price is the amount of consideration in the contract to which the Company expects to be entitled in exchange for transferring the promised goods or services.

Sale of goods (*industrial battery chargers, rectifiers and parts, industrial and automotive batteries*)

Revenue derived from sale of goods is usually recognised at a point in time when control of goods has been transferred, being when the product is delivered to the customer.

Maintenance services (*maintenance of power system*)

Revenue derived from maintenance services may be recognised at a point in time or over-time when maintenance services are completed, being the timing of satisfaction of the performance obligation by the customers.

3.12 Government grants

Government grants related to assets are initially recognised as deferred income at fair value when there is reasonable assurance that they will be received, and the Company will comply with the conditions associated with the grant.

Grants that compensate the Company for expenses incurred are recognised in profit or loss as other income on a systematic basis in the same periods in which the expenses are recognised, unless the conditions for receiving the grant are met after the related expenses have been recognised. In this case, the grant is recognised when it becomes receivable.

3.13 Tax

Tax expense comprises current and deferred tax. Current tax and deferred tax are recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in other comprehensive income.

The Company has determined that interest and penalties related to income taxes, including uncertain tax treatments, do not meet the definition of income taxes, and therefore accounted for them under FRS 37 *Provisions, Contingent Liabilities and Contingent Assets*.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects uncertainty related to income taxes, if any.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

3 Material accounting policy information (continued)

3.13 Tax (continued)

Current tax assets and liabilities are offset only if certain criteria are met.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that
 - is not a business combination and
 - at the time of the transactions (i) affects neither accounting nor taxable profit or loss and (ii) does not give rise to equal taxable and deductible temporary differences;
- temporary differences related to investment in subsidiary to the extent that the Company is able to control the timing of the reversal of the temporary difference and it is probable that they will not reverse in the foreseeable future; and
- taxable temporary differences arising on the initial recognition of goodwill.

The measurement of deferred taxes reflects the tax consequences that would follow the manner in which the Company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the tax rates and tax laws that have been enacted or substantively enacted by the reporting date, and reflects uncertainty related to income taxes, if any.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis, or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for the Company. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

4 Property, plant and equipment

	Leasehold building *	Lands *	Plant and equipment	Furniture, fittings and office equipment *	Motor vehicles *	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cost or valuation						
At 1 April 2024	5,909	788	862	1,002	1,402	9,963
Additions	-	-	35	62	99	196
Write off/Disposal	-	-	(7)	(35)	-	(42)
At 31 March 2025 and 1 April 2025	5,909	788	890	1,029	1,501	10,117
Additions	38	-	10	23	353	424
Modification**	-	46	-	-	-	46
Write off	-	-	(3)	(5)	-	(8)
At 31 March 2026	5,947	834	897	1,047	1,854	10,579
Accumulated depreciation						
At 1 April 2024	4,125	402	693	903	1,002	7,125
Depreciation for the year	441	93	38	37	261	870
Write off	-	-	(7)	(18)	-	(25)
At 31 March 2025 and 1 April 2025	4,566	495	724	922	1,263	7,970
Depreciation for the year	442	101	37	40	261	881
Write off	-	-	(3)	(5)	-	(8)
At 31 March 2026	5,008	596	758	957	1,524	8,843
Carrying amounts						
At 31 March 2026	939	238	139	90	330	1,736
At 31 March 2025	1,343	293	166	107	238	2,147

*Right-of-use assets acquired under leasing arrangements are presented together with the owned assets of the same class. Details of such leased assets are disclosed in Note 17.

** Lease modification was due to the increase in future rent due to change of rate by JTC, of which \$32,000 was paid during the year included in lease payment (Note 10).

Security

Building with a carrying amount of \$939,000 (2025: \$1,343,000) is mortgaged to secure the Company's banking facilities (Note 18).

Additions including new and modification of lease

The additions of property, plant and equipment for the year are settled by way of the following:

	2026 \$'000	2025 \$'000
Cash payment	71	53
Non-cash - new lease arrangements (Note 10)	353	143
Non-cash - modification lease (Note 10)	46	-
	470	196

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

4 Property, plant and equipment (continued)

Source of estimation uncertainty - fair value measurement and impairment of non-financial assets

(a) Fair value of property

The Company's property, comprise the leasehold building and land have adopted revaluation model. The Company re-evaluates the fair value of the property by an independent valuer on a quinquennial basis and whenever its carrying amount is likely differ materially from its revalued amount.

Valuation process applied by the Company for Level 3 fair value

Management engages an independent valuer to perform a desktop valuation of the Company's property as to determine that the carrying amount of the property does not differ materially from what would be determined using the fair value at the end of the reporting date.

The last valuation was done on 3 April 2025 (the Last Valuation) using the desktop valuation via "Comparison Approach" which was performed by the independent valuer, Colliers International Consultancy & Valuation (Singapore) Pte Ltd. With a special assumption that restriction on sale imposed by Jurong Town Corporation (JTC) did not apply on limited tenure period (i.e. remaining lease period < 5 years), the estimated market value of the property had been estimated to be S\$1.4 million. The Comparison Approach is based on the comparable sales of similar properties are analysed and the sale prices are adjusted to be reflective of the property. The significant unobservable inputs are transaction price per square meter. If increase or decrease in price per square meter would result in an increase/decrease in the estimated fair value of the property.

The directors by reference to the Last Valuation, have determined that the fair value of property approximately its carrying amount as at 31 March 2026 and 2025, which is not differed materially from its carrying amount as at the respective reporting year.

The property's lease will be expiring in October 2028. The Company has submitted the renewal application to JTC in May 2025. Any change in lease tenure upon approval of the extension of lease, the valuation of property will be reviewed accordingly.

Carrying amount of property if measured using cost model

Had the property stated at valuation be included in the financial statements was measured using the cost model, the carrying amount as at the reporting date would have been as follows:

	Building \$'000	Lease of land \$'000
Carrying amount		
At 31 March 2026	166	238
At 31 March 2025	187	293

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

4 Property, plant and equipment (continued)

Source of estimation uncertainty - fair value measurement and impairment of non-financial assets (continued)

(b) Impairment assessment of non-financial assets

Non-financial assets comprise the property, plant and equipment are reviewed for impairment whether there is any indication based on external and internal source of information that these assets may be impaired. If any such indication exists, an impairment assessment will be performed accordingly. The recoverable amount of these assets is assessed as the higher of its fair value less costs of disposal and its value in use.

As at the reporting date, management has carried out an impairment assessment on non-financial assets of the Company. Management has concluded that there is no objective evidence or observable indicator that non-financial assets of the Company of the Company may be impaired as at the reporting date.

5 Deferred tax (assets)/liabilities

Deferred tax assets and liabilities are presented in net on the statement of financial statements, as there is a legally enforceable right exists to set off current income tax assets against current income tax liabilities and the deferred taxes of the Company under the same taxation authority.

Source of estimation uncertainty and critical judgment - Income taxes

Significant judgement is involved in determining the Company provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business.

The Company recognize deferred tax assets arising estimated unutilised tax losses and other temporary difference to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised and satisfied the qualifying condition as required by the local tax regulation. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.

The Company recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. The final tax outcome of these matters may be different from management's judgement.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

5 Deferred tax (assets)/liabilities (continued)

The nature and movements in deferred tax assets and deferred tax liabilities and the amount recognised in profit or loss ("PL") or other comprehensive income ("OCI") during the year are as follows:

2026	At 1 April 2025 \$'000	Charged/ (credited) to PL \$'000	Charged/ (credited) to OCI \$'000	At 31 March 2026 \$'000
Deferred tax liabilities				
Temporary difference from taxable items				
Revaluation to fair value –				
leasehold property	218	-	*	218
Other right of use assets	46	*	-	46
Other plant and equipment	29	*	-	29
	293	*	*	293
Deferred tax assets				
Temporary difference from deductible items				
-Provisions	(83)	*	-	(83)
-Lease liabilities	(88)	*	-	(88)
Tax losses	(216)	-	-	(216)
	(387)	-	-	(387)
Deferred tax assets, net	(94)	*	*	(94)

*No deferred tax recognised in profit or loss and other comprehensive income during the year as the amounts are not material.

2025	At 1 April 2024 \$'000	Charged/ (credited) to PL \$'000	Charged/ (credited) to OCI \$'000	At 31 March 2025 \$'000
Deferred tax liabilities				
Temporary difference from taxable items				
Revaluation to fair value –				
leasehold property	289	-	(71)	218
Other right of use assets	72	(26)	-	46
Other plant and equipment	30	(1)	-	29
	391	(27)	(71)	293
Deferred tax assets				
Temporary difference from deductible items				
-Provisions	(82)	(1)	-	(83)
-Lease liabilities	(121)	33	-	(88)
Tax losses**	(345)	129	-	(216)
	(548)	161	-	(387)
Deferred tax assets, net	(157)	134	(71)	(94)

**The unutilised tax losses approximate of \$1,180,000 (2025: \$1,275,000) which do not expire under Singapore tax legislation.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

6 Inventories

	2026	2025
	\$'000	\$'000
At lower of cost and net realisation value [^] :		
Raw materials	432	316
Work-in-progress	127	143
Finished goods	2,660	1,633
	<u>3,219</u>	<u>2,092</u>

[^]Amount presented, net of allowance of slow-moving inventories.

During the financial year, the following have been charged/(credited) to profit or loss:

	2026	2025
	\$'000	\$'000
Decrease in inventories of finished goods and work-in-progress	(364)	(55)
Raw materials consumed	1,901	2,565
Cost of purchased trading goods sold	8,941	10,011
Provision for/(Reversal of) allowance for slow-moving inventories	12	(15)
	<u>12</u>	<u>(15)</u>

Source of estimation uncertainty – valuation of inventories

The net realisable value of inventories is estimated based on the amount for which an asset could be exchanged between a willing buyer and a willing seller in an arm's length transaction at the reporting date.

Changes in market conditions and technology advances and the corresponding effects on customers demand levels and specification requirement, may result in excess, slow moving or obsolete inventories that command selling prices below costs. Management compares selling price less costs of completion and costs to make the sale of its inventories to ascertain whether inventories are valued at the lower of cost and net realisable value. Net realisable value represents the best estimate of the recoverable amount and is based on the most reliable evidence available at the reporting date and inherently involves estimates regarding the future expected realisable value. The benchmarks for determining the amount of allowance or write-down include technical assessment and review of changing prices in subsequent sales.

The assessment of net realisable value requires judgement and the use of estimates. Management also uses judgement in estimation of the write down amount for slow-moving inventories based on the best available facts and circumstances at end of each reporting period. Possible changes in these estimates due to changing market conditions could result in downward revision to the valuation of inventories.

During the financial year, the Company made a net provision of allowance for slow-moving inventories of approximately \$12,000 (2025: net reversal \$15,000) in profit or loss. As at 31 March 2026, the Company has provision for slow-moving inventories of \$168,000 (2025: \$156,000).

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

7 Trade and other receivables

	2026	2025
	\$'000	\$'000
Trade receivables:		
Third parties	1,950	2,972
Less: Allowance for expected credit losses	(388)	(328)
	<u>1,562</u>	<u>2,644</u>
Other receivables:		
Deposits	57	60
Interest income receivables	4	10
Loan to staffs	5	5
Amount due from Holding company	80	133
Financial assets at amortised cost	<u>1,708</u>	<u>2,852</u>
Contract assets	112	203
Advances to staffs	3	(5)
Advances to suppliers	206	124
	<u>2,029</u>	<u>3,174</u>

Amount due from the Holding company is outstanding marketing support fee, which is interest-free and repayable on demand.

Loan to staff is interest free with repayable in short-term.

The Company's exposure to credit and currency risks, and movement of impairment losses related to trade and other receivables are disclosed in Note 18.

8 Cash and cash equivalents

	2026	2025
	\$'000	\$'000
Bank balances	3,255	4,455
Short-term deposits	3,913	3,395
	<u>7,168</u>	<u>7,850</u>

Cash and cash equivalents comprised the bank balances and short-term deposits are carried at amortised cost. The effective interest rate per annum relating to short-term deposits for the Company is 0.6% - 1.9% (2025: 2.2% - 3.5%). These short-term deposit with maturity period less than 3 months from the reporting date, except a deposit of approximately \$217,000 (2024: \$30,000) with maturity less than 12 months from the reporting date. Management assesses this deposit is subject to an insignificant risk of changes in its fair value and is used for the Company in the management of its short-term commitments.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

9 Share capital and reserve

	2026		2025	
	No of shares '000	\$'000	No of shares '000	\$'000
Ordinary shares issued and fully paid				
At the beginning and end of the financial year	7,000	9,737	7,000	9,737

Ordinary shares

The holder of ordinary shares is entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restriction. The ordinary shares have no par value. All shares rank equally with regard to the Company's residual assets.

Revaluation reserve

The revaluation reserve relates to the revaluation of building classified as property, plant and equipment. The movement of revaluation reserve is presented on the statement of changes in equity.

10 Lease liabilities

	2026 \$'000	2025 \$'000
Lease liabilities		
Current	353	275
Non-current	197	223
	<u>550</u>	<u>498</u>

Terms and debt repayment schedule

Terms and conditions of outstanding lease liabilities are as follows:

	Nominal interest rate %	Year of maturity	2026		2025	
			Face value \$'000	Carrying amount \$'000	Face value \$'000	Carrying amount \$'000
Lease liabilities	2.28 - 5.67 (2025: 2.28 - 5.67)	2026 - 2029 (2025: 2023 - 2029)	571	550	527	498

The Company's exposure to liquidity risk related to lease liabilities is disclosed in Note 18 and the details of leased assets are disclosed in Note 17.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

10 Lease liabilities (continued)

Reconciliation of movement of lease liabilities to cash flows arising from financing activities.

	Lease liabilities	
	2026 \$'000	2025 \$'000
Balance as at 1 April	498	709
Changes from financing cash flows:		
Payment of principal portion of lease liabilities	(347)	(323)
Interest paid	(37)	(22)
Total changes from financing cash flows	(384)	(345)
Other changes:		
Interest expense	37	22
New leases (Note 4)	353	143
Others*	-	(31)
Modification (Note 4)	46	-
Total other changes	436	134
Balance as at 31 March	550	498

*In FY2025, the Company had early terminated a lease agreement and derecognised the corresponding lease liability.

11 Provisions

	Warranty \$'000	Unutilised leave \$'000	Restoration costs \$'000	Total \$'000
2026				
Balance at 1 April	16	177	296	489
Provision for the year	86	-	5	91
Provision reversed during the year	-	(16)	-	(16)
Provision utilised during the year	(77)	-	-	(77)
Balance at 31 March	25	161	301	487
Provisions due:				
- within 1 year	25	161	-	186
- after 5 years	-	-	301	301
	25	161	301	487
2025				
Balance at 1 April	30	160	291	481
Provision for the year	95	17	5	117
Provision utilised during the year	(109)	-	-	(109)
Balance at 31 March	16	177	296	489
Provisions due:				
- within 1 year	16	177	-	193
- after 5 years	-	-	296	296
	16	177	296	489

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

12 Trade and other payables

	2026	2025
	\$'000	\$'000
Trade payables:		
- Third parties	896	1,087
- Holding company	948	869
	<u>1,844</u>	<u>1,956</u>
Other payables:		
- Third parties	29	21
Accrued operating expenses ⁽¹⁾	385	549
Financial liabilities at amortised cost	<u>2,258</u>	<u>2,526</u>
Contract liabilities	3	78
Goods and services tax payable	56	148
	<u>2,317</u>	<u>2,752</u>

⁽¹⁾ Included in accrued operating expenses are accrued purchases from the Holding company amounting to \$27,000 (2024: \$168,000) which goods was in transits as at the reporting date.

The Company's exposures to currency risk and liquidity risk related to trade and other payables are disclosed in Note 18.

13 Revenue

	2026	2025
	\$'000	\$'000
Sale of goods	14,504	17,464
Maintenance services	1,962	2,303
	<u>16,466</u>	<u>19,767</u>

Nature of services	Sales of industrial battery chargers and services related to the maintenance of power systems
When revenue is recognised	Revenue is recognised at a point in time when goods have been delivered and accepted by customers, or when maintenance works are completed.
Significant payment terms	The payments are due upon delivery or upon agreed terms (30-90 days terms).
Obligations for warranties	Sales of industrial battery chargers includes standard warranty terms of one to three years, under which customers are able to return and replace any defective products. The Company assessed that such warranty terms do not constitute separate performance obligations to customers and is recognised as a provision for warranty costs.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026****13 Revenue (continued)****(a) Disaggregation of revenue from contracts with customers**

The Company derives revenue from the transfer of goods and services at a point in time in the following sale of goods and service revenue from contracts with customers is disaggregated by primary geographical markets.

	2026	2025
	\$'000	\$'000
Primary geographical markets		
Singapore	7,672	9,149
Hong Kong	5,399	5,393
Indonesia	644	1,015
Malaysia	376	1,827
Thailand	1,200	1,242
Japan	721	489
Others	454	652
Total	<u>16,466</u>	<u>19,767</u>

(b) Contract balances

The following table provides information about trade receivables and contract assets/(liabilities) from contracts with customers.

	2026	2025
	\$'000	\$'000
Trade receivables (Note 7)	1,562	2,644
Contract assets (Note 7)	112	203
Contract liabilities (Note 12)	<u>(3)</u>	<u>(78)</u>

The contract assets primarily relate to the Company's conditional rights to consideration for goods and services delivered and unbilled. The contract assets are transferred to trade receivables when the rights become unconditional. This usually occurs when the Company invoices the customers.

The contract liabilities solely relate to advance consideration received from customers for sale of goods.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

13 Revenue (continued)

(b) Contract balances (continued)

Significant changes in the contract assets and contract liabilities balances during the year are as follows.

	2026		2025	
	Contract assets \$'000	Contract liabilities \$'000	Contract Assets \$'000	Contract liabilities \$'000
Revenue recognised that was included in the contract liabilities balance at the beginning of the year	-	78	-	413
Recognition of revenue, net of recognised in receivables	112	-	203	-
Increased due to cash received, excluding amounts recognised as revenue during the year	-	3	-	78

(c) Transaction price allocated to remaining performance obligation

The Company applies the practical expedient in paragraph 121 of FRS115 and does not disclose information about remaining performance obligations that have an original expected duration of one year or less, as allowed by FRS115.

14 Other income

	2026 \$'000	2025 \$'000
Interest income on financial assets at amortised cost	49	82
Government grants	60	111
Marketing support to the Holding company	419	763
Royalty fee	80	80
Others	1	2
	<u>609</u>	<u>1,038</u>

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

15 (Loss)/profit before tax

The profit before tax has been arrived at after charging/(crediting) the following:

	2026	2025
	\$'000	\$'000
Included in other expenses:		
- Sales commission	10	4
- Provision for/(Reversal of) slow-moving inventories	12	(15)
- Contract labour cost	48	49
- Foreign exchange loss/(gain), net	229	5
- Insurance expenses	162	148
- Repair and maintenance	231	109
- Delivery expenses	329	398
- Legal and professional fee	61	58
- Bank charges	19	22
- Property tax expense	48	35
- Traveling expenses	194	214
	<hr/>	<hr/>
Staff costs (including key management compensation):		
- Wages and salaries	4,155	5,143
- Central Provident Fund contributions	542	609
- Other short-term benefits	155	176
	<hr/>	<hr/>
	4,852	5,928
	<hr/>	<hr/>
Interest expense:		
- Lease liabilities	37	22
- Others - unwinding of discount	5	2
	<hr/>	<hr/>
	42	24
	<hr/>	<hr/>

16 Tax expense

	2026	2025
	\$'000	\$'000
Current tax expense		
- Current year	-	-
Deferred tax (benefit)/expenses		
- Current year	(129)	134
- Adjustment for prior provision	129	-
Recognised in profit or loss	<hr/>	<hr/>
	-	134
	<hr/>	<hr/>

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

16 Tax expense (continued)

Relationship between income tax and accounting profit

A reconciliation between income tax and the product of accounting profit multiplied by the applicable corporate tax rate for the financial years ended 31 March 2026 and 2025 were as follows:

	2026 \$'000	2025 \$'000
Profit before tax	(762)	266
Income tax using the statutory tax rate of 17% (2024: 17%)	(129)	45
Adjustments:		
- Non-deductible expenses	*	18
- Income not subject to tax	*	*
- Adjustment for prior year deferred tax	129	-
- Reversal of deferred tax recognised in other comprehensive income**	-	71
	-	134

* Amount less than \$1,000

** Reversal of deferred tax on revalued assets recognised in other comprehensive income

17 Leases

Leases as lessee (FRS 116)

The Company has leasehold property (Building and leased of land), office equipment and motor vehicles under lease arrangement. The leases typically run for a period from 3 to 60 years.

The leasehold building with upfront payments has been paid and the lease of land is where the building resides which lease was entered into in 1968 and due to expire in 2028. The Company makes annual lease payment for this lease of land.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

17 Leases (continued)

Right-of-use assets

Right-of-use assets are presented as property, plant and equipment (see Note 4).

The carrying amount of right of use assets as at the reporting date and additions during the year as below.

	Property – leasehold building \$'000	Property - lease of land \$'000	Office equipment \$'000	Motor vehicles \$'000	Total \$'000
Balance at 1 April 2025	1,343	293	31	239	1,906
Depreciation for the year	(442)	(101)	(7)	(261)	(811)
Additions to right-of-use assets	-	-	-	353	353
Modification of right-of-use assets	-	46	-	-	46
Balance at 31 March 2026	<u>901</u>	<u>238</u>	<u>24</u>	<u>331</u>	<u>1,494</u>
Balance at 1 April 2024	1,784	386	21	400	2,591
Depreciation for the year	(441)	(93)	(7)	(261)	(802)
Additions to right-of-use assets*	-	-	43	100	143
Write off	-	-	(26)	-	(26)
Balance at 31 March 2025	<u>1,343</u>	<u>293</u>	<u>31</u>	<u>239</u>	<u>1,906</u>

*Additions and modification for the year included cash payment of \$32,000 (2025:S\$5,000).

Lease liabilities

The carrying amount of lease liabilities and the movements during the financial year are disclosed in Note 10 and the maturity analysis of lease liabilities is disclosed in Note 18 "liquidity risk".

Amount recognised in profit or loss

	2026 \$'000	2025 \$'000
Lease under FRS 116		
Depreciation expenses	811	802
Interest on lease liabilities	37	22

Total cash outflows

	2026 \$'000	2025 \$'000
Total cash outflow for leases	<u>384</u>	<u>345</u>

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

18 Financial instruments

Financial risk management

Overview

The Company has exposure to the following risks arising from financial instruments:

- Credit risk
- Liquidity risk
- Market risk

This note presents information about the Company's exposure to each of the above risks, the Company's objectives, policies and processes for measuring and managing risk, and the Company's management of capital.

Risk management framework

The Company's risk management policies are established to identify and analyse risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and system are reviewed regularly to reflect changes in market condition and the Company's activities.

Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Company's trade receivables and amounts due from related parties.

The carrying amounts of financial assets at amortised cost and contract assets represent the maximum credit exposure. The Company does not hold any collateral in respect of its financial assets. The maximum exposure to credit risk as at reporting date is as follows:

	2026	2025
	\$'000	\$'000
Trade and other receivables*	1,711	2,847
Contract assets	112	203
Cash and cash equivalents	7,168	7,850
	<u>8,991</u>	<u>10,900</u>

**Excludes advances to suppliers*

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

18 Financial instruments (continued)

Credit risk (continued)

Trade receivables and contract assets (Lifetime ECL-Simplified)

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. However, management also considers the demographics of the Company's customer base, including the default risk of the industry and country in which customers operate, as these factors may have an influence on credit risk.

The Company has a credit policy in place which establishes credit limits for customers and monitors their balances on an ongoing basis. Credit evaluations are performed on all customers requiring credit over a certain amount. If the customers are independently rated, these ratings are used. Otherwise, the credit quality of customers is assessed after considering its financial position and experience with the customers.

For the year ended, the Company's five (2025: five) major customers collectively accounted for approximately 55% (2025: 50%) of its total trade receivables, of which one (2025: one) customer's balance has been credit-impaired at the reporting date.

The Company assessed and estimated the forward-looking overlay adjustments on the historical credit loss rates taking into consideration the uncertainties in existing market conditions impacts on the credit risk profile of customers. The forward-looking overlay aims to reflect the differences in economic conditions during the period over which the historical loss data has been compiled, current conditions and the Company's expectations of the economic conditions that might affect recoverability of the Company's trade receivables and contract assets.

The Company believes that the concentration of its credit risk in trade receivables and contract assets is mitigated substantially by its credit evaluation process, credit policies and credit control and collection procedures.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

18 Financial instruments (continued)

Credit risk (continued)

A summary of the Company's exposures to credit risk for financial assets at amortised cost and contract assets is as follows:

	2026		2025	
	Not credit- impaired \$'000	Credit- impaired \$'000	Not credit- impaired \$'000	Credit- impaired \$'000
Third party trade receivables	1,950	313	2,972	325
Other receivables*	146	-	208	-
Contract assets	112	-	203	-
Cash and cash equivalents	7,168	-	7,850	-
Total gross carrying amount	9,376	313	11,233	325
Loss allowances**	(75)	(313)	(3)	(325)
	9,301	-	11,230	-

* *Excludes advances to suppliers*

** *Allowance of ECL for trade receivables only*

Other financial assets - other receivables (12-month ECL)

The Company assessed the latest performance and financial position of the counterparties, adjusted for the future outlook of the industry in which the counterparties operate in, and concluded that there has been increase in the credit risk since the initial recognition of the financial assets. Impairment on these other financial assets has been measured on the 12-month expected loss basis and reflects the short maturities of exposures. The Company considers these financial assets to have low credit risk and the amount of the allowance on these other financial assets is insignificant.

Cash and cash equivalents (12-month ECL)

The Company's bank and short-term deposits as disclosed in Note 8 are held with bank and financial institution counterparties, which are mainly rated Aa1-Aa3 based on Moody's ratings.

ECL allowance on cash and cash equivalent has been measured on the 12-month expected loss basis and reflects the short maturities of the exposures. The Company considers its cash and cash equivalents to have low credit risk based on external credit ratings of the banks and financial institution counterparties and as a result amount of the allowance on cash and cash equivalents is negligible.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

18 Financial instruments (continued)

Credit risk (continued)

Source of estimation uncertainty - Measurement of expected credit loss (ECL) allowance for trade receivables and contract assets

Credit risk grades are defined using qualitative and quantitative factors that are indicative of the risk of default. Based on the credit ratings of the trade customers and the historical default rates, the expected credit loss on trade receivables of the Company which are past due but less than 90 days has been assessed to be insignificant.

The followings tables provide information about the exposure to credit risk and ECLs for trade receivables and contract assets as at 31 March 2026 and 2025.

	Weighted average loss rate %	Not credit- impaired \$'000	Credit- impaired \$'000	Gross carrying amount \$'000	Expected loss allowance \$'000	Net \$'000
<u>31 March 2026</u>						
Contract assets	-	112	-	112	-	112
Trade receivable:						
Not past due	-	1,011	-	1,011	-	1,011
Past due						
- less than 30 days	-	429	-	429	-	429
- 30 to 60 days	-	15	-	15	-	15
- 61 to 90 days	-	16	-	16	-	16
- more than 90 days	80.79	166	313	479	(388)	91
Total gross carrying amount		1,749	313	2,062	(388)	1,674
Loss allowance		(75)	(313)			
		1,674	-			
<u>31 March 2025</u>						
Contract assets	-	203	-	203	-	203
Trade receivable:						
Not past due	-	1,843	-	1,843	-	1,843
Past due						
- less than 30 days	-	444	-	444	-	444
- 30 to 60 days	-	326	-	326	-	326
- 61 to 90 days	-	26	-	26	-	26
- more than 90 days	98.50	8	325	333	(328)	5
Total gross carrying amount		2,850	325	3,175	(328)	2,847
Loss allowance		(3)	(325)			
		2,847	-			

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

18 Financial instruments (continued)

Credit risk (continued)

Movements in allowance for impairment in respect of trade receivables

The Company's trade receivables that are impaired at the end of the reporting period and the movement of the allowance accounts used to record the impairment are as follows:

	2026 Lifetime ECL (Simplified) \$'000	2025 Lifetime ECL (Simplified) \$'000
At 1 April	328	380
Reversal of/ (allowance for), net in profit or loss		
-Allowance of ECL made	72	-
-Written back of allowance of ECL	(12)	(52)
	60	(52)
At 31 March	388	328

Trade receivables that are individually determined to be impaired at the end of the reporting period relate to debtors that are in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

The write back of allowance of ECL pertains to the trade debts which have been impaired in prior year, of which the amount was collected during the year. The amount ECL written off as the debtor has no realistic prospect of recovery.

Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

Line of credit facilities

As at 31 March 2026, the Company maintains the following lines of credit:

- \$750,000 of overdraft facility
- \$5,300,000 of trade facilities and guarantee facilities

The bank facilities set out above that are unutilised as at 31 March 2026 amounted to approximately \$4,074,000 (2025: \$3,650,000).

Among those bank facilities utilised, the Company has performance guarantee issued to the suppliers and customers in relation to maintenance services amounting to approximately \$1,809,000 (2025: \$2,001,000) as at 31 March 2026.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

18 Financial instruments (continued)

Liquidity risk (continued)

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Company's financial assets and liabilities, which are not measured at fair value, at the end of the reporting period based on contractual undiscounted repayment obligations.

	Carrying amount \$'000	Cash flows		
		Contractual cash flows \$'000	Less than 1 year \$'000	Between 2 and 5 years \$'000
31 March 2026				
Non-derivative financial liabilities				
Trade and other payables*	2,258	2,258	2,258	-
Lease liabilities	550	571	367	204
	<u>2,808</u>	<u>2,829</u>	<u>2,625</u>	<u>204</u>
31 March 2025				
Non-derivative financial liabilities				
Trade and other payables*	2,526	2,526	2,526	-
Lease liabilities	498	527	279	248
	<u>3,024</u>	<u>3,053</u>	<u>2,805</u>	<u>248</u>

There are no contractual cash flows which more than 5 years.

*Excludes contract liabilities, goods and services tax payable.

Market risk

Market risk is the risk that changes in market prices, such as interest rates and foreign exchange rates will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

Foreign currency risk

The Company is exposed to transactional foreign currency risk arising from its debt investments in quoted bonds and equities that are denominated in a currency other than the Singapore dollar, primarily the United States dollar (USD) and Hong Kong Dollar (HKD).

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

18 Financial instruments (continued)

Market risk (continued)

Foreign currency risk (continued)

A summary of quantitative data about the Company's exposure to foreign currency risk is as follows:

	USD \$'000	HKD \$'000
31 March 2026		
Financial assets		
Trade and other receivables*	9	892
Cash and cash equivalents	245	3,299
	<u>254</u>	<u>4,191</u>
Financial liabilities		
Trade and other payables	(143)	(132)
Net financial assets- currency exposure	<u>111</u>	<u>4,059</u>
31 March 2025		
Financial assets		
Trade and other receivables*	209	909
Cash and cash equivalents	714	2,908
	<u>923</u>	<u>3,817</u>
Financial liabilities		
Trade and other payables*	(63)	(114)
Net financial assets - currency exposure	<u>860</u>	<u>3,703</u>

**Excludes contract assets/liabilities, goods and services tax payable.*

Sensitivity analysis

A 5% (2025: 5%) strengthening of the following currencies against the functional currency of the Company at the reporting date would increase/(decrease) the result before tax by the amounts shown below. The analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of firm commitments and highly probable forecast transactions in foreign currencies. The analysis is performed on the same basis for 2025.

	Increase/(decrease)	
	Loss before tax 2026 \$'000	Profit before tax 2025 \$'000
USD against SGD	(5)	43
HKD against SGD	<u>(203)</u>	<u>185</u>

A 5% (2025: 5%) weakening of the above currencies against the functional currency of the Company at the statement of financial position date would have equal but opposite effects on the above currencies to the amounts shown above, on the basis that all other variables remain constant.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

18 Financial instruments (continued)

Market risk (continued)

Interest rate risk

Interest rate risk is the risk that the fair values or future cash flows of the Company's financial instruments will fluctuate because of the changes in market interest rate.

Exposure to interest rate risk

At the reporting date, the interest rate profile of the Company's interest-bearing financial instruments was as follows:

	Carrying amount	
	2026 \$'000	2025 \$'000
Fixed rate financial assets/(liabilities)		
Short-term deposits	3,913	3,395
Lease liabilities	(550)	(498)

Fair value sensitivity analysis for fixed rate instruments

In respect of the fixed rate financial instruments, a change in interest rates at the reporting date would not affect profit or loss. Therefore, no sensitivity analysis is disclosed.

19 Fair value of assets and liabilities

(a) Fair value hierarchy

The Company classifies fair value measurement using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

There have been no transfers between fair value measurement levels during the financial years ended 31 March 2026 and 2025.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

19 Fair value of assets and liabilities (continued)

(b) Assets and liabilities not measured at fair value on recurring basis

Property

The Company's property is measured using revaluation method which the fair value measurement using Level 3 which details are disclosed in Note 4.

Other receivables, cash and cash equivalents, other payables including amount due to Holding company

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

Trade receivables and trade payables

The carrying amounts of these receivables approximate their fair values as they are subject to normal trade credit terms.

Lease liabilities

The fair value of lease liabilities based on discounted cash flows analysis at market incremental lending rates for similar type of lending or leasing arrangement at the end of the reporting date, which is approximately the carrying amount as disclosed in Note 10.

20 Related parties

(a) Compensation of key management personnel

Key management personnel are defined as persons having authority and responsibility for planning, directing and controlling the activities of the entity directly or indirectly, including directors and officers of the Company, and close members of the families of such individuals.

The key management personnel compensation included in staff costs are as follows:

	2026	2025
	\$'000	\$'000
Salaries and bonuses	312	422
Employer's contribution to Central Provident Fund	13	12
Other benefits	18	20
	<u>343</u>	<u>454</u>

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

20 Related parties (continued)

(b) Other related party transactions

Related company refers to member of the group entities of the immediate holding company.

During the year, other than those disclosed elsewhere in the financial statements, there were the following significant related party transactions carried out in the normal course of business on terms agreed between the parties:

	2026	2025
	\$'000	\$'000
(Income)/expense		
<u>Holding Company</u>		
Purchases	3,724	4,856
Marketing support income	(323)	(320)
Marketing related support services rendered	(96)	(443)
IT support fees expense	36	-
<u>Related company</u>		
Expenses recharged by a related company	9	5

21 Capital Management

The primary objective of the Company's capital management is to ensure that it maintains a strong credit rating and net current asset position in order to support its business and maximise shareholder value. The capital structure of the Company comprises issued share capital and accumulated losses.

The Company manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Company is not subject to any externally imposed capital requirements. No changes were made to the objectives, policies or processes during the financial years ended 31 March 2026 and 31 March 2025.

CHLORIDE BATTERIES S. E. ASIA PTE. LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

22 Contingent liability

In March 2026, the Company received a warning letter from a customer in respect of dissatisfaction in the contractual performance obligations on substation inspection and battery charger maintenance project.

The customer required immediate attention and corrective action on this discrepancy by 20 April 2026. Otherwise, claimed on compensation loss due to poor performance will be imposed.

the Company is in the midst of discussion with the customer in respect of the rectification work and no outcome on this matter as of the date of approval of these financial statements.

Accordingly, the management is in the view that the Company is confident to rectify this matter with minimum cost, As such, no provision has been recognised as at the balance sheet date.

23 Authorisation for Issue of Financial Statements

The financial statements for the financial year ended 31 March 2026 were authorised for issue in accordance with a resolution of the Board of Directors of the Company on the date of approval of directors' statement.